Part 5: Tariffs, cost allocation, rate design, and consumer policies

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MICHIGAN STATE UNIVERSITY

5.0 Utility, enterprise, or investment basis: private and some public

$RR = r_a(RB) + O&M + D + T$

where:

- RR = total test year (annualized) revenue requirements
- r_a = authorized (not guaranteed) rate of return to compensate debt holders and equity shareholders
- RB = rate base (original cost of invested utility plant in service net of accumulated depreciation and adjustments)
- O&M = operation & maintenance expenses, including administrative & general
- D = depreciation and amortization expense
 - = taxes other than income and income tax expense

Cost-based rates and revenue sufficiency are a function of both the numerator and denominator:

<u>Revenue requirements (RR)</u> Estimated sales (billing determinants) < you are here

Т

5.0 Cost allocation and rate design topics

- 1. Rate schedules (tariffs)
- 2. Evaluation criteria in ratemaking
- 3. Dynamic role of price
- 4. Price elasticity of demand
- 5. Variations and trends in demand
- 6. Deliveries to the system
- 7. Non-revenue production
- 8. Price differentiation and subsidization
- 9. Cost-of-service studies and methods
- 10. Cost functionalization and classification
- 11. Cost allocation by customer class
- 12. Metering and billing
- 13. Fixed and variable charges
- 14. Rate-design alternatives

5.1 Rate schedules (tariffs)

- Revenue requirements specify the size of the pie and rate design slices it up
- A tariff is more than a price
 - It is a schedule of prices and terms authorized by regulators or a local ordinance
 - "A compilation of all effective rate schedules of a particular company or utility. Tariffs include General Terms and Conditions along with a copy of each form of service agreement" (FERC)
 - A tariff is a pricing schedule or rate plan that utilities offer to customers. Along with the pricing plan, there may be certain rules for each tariff a utility offers, such as the times or seasons when prices will vary, eligibility for a tariff, when/how a customer can join or leave the tariff, what type of meter must be installed and more. Other things that can be found in a utility's tariff book include sample forms that customers may be required to fill out, rules for applications for service, bill adjustment, low-income programs and service area maps" (CPUC)





Poll: Tariffs

- How many pages are in York's water tariff?
 - A. 2
 - в. 12
 - c. 38
 - d. 94



5.1 York: tariff sheets (linked)

To To Water-Pa. P.U.C. No. 14 One Hundred Forty-seventh Revised Page No. 3 Canceling York, Pennsylvania One Hundred Forty-sixth Revised Page No. 3						Supplem to Water-Pa Twenty-s	ent No. 151 . P.U.C. No. .ixth Revise	14 d Page Ne	o. 42
	TABLE OF CONT	TENTS		The York Water Company York, Pennsylvania		Canceline Twenty-fi	g ifth Revised	Page No	. 42
Title Page CC)		(C)		13. Rate Schedules (Continued)					
List of Change	es Made by This Supplement	2 One Hundred Forty-eighth Revised	(C)	Sc	hedule "A" - Meter Rates	(Continue)	d)		
Table of Conte	ents	3 One Hundred Forty-seventh Revised	(C)	Gravity System (Continued)					
Table of Conte	ents	4 Seventh Revised							
Table of Conte	ents	5 Twelfth Revised			RATES				
Table of Conte	ents	6 One Hundred Forty-first Revised	(C)	Customer Charges					
1. Definitions		7 Fourth Revised 7(a) Fifth Revised 7(b) Original		Size of Meter	All Classes	i			
2. Application	for Service	0 First Device d		5/8"	\$17.2	25		(1)	
2.1	Application Required	8 First Revised		3//	ψ17.2 23.7	70		Ϋ́	
3. Service Co	nnections	o i il strice i sed		1"	23.7	10			
3.1	Company Service Line	9 Original		1 1/0"	55.4	50			
3.2	Temporary Service Connection	9 Original		1-1/2	51.5	0			
3.3	Company's Service Line in Advance			2	00.5	10			
24	of Street Improvement	10 Fifth Revised		3	101.1	10			
341	Phase 1 of Replacements of Lead	10 Fifth Revised		4	239.8	30			
	Customer-Owned Service Lines			6"	266.3	30			
3.4.2	Phase 2 Replacements of	10(a) Original		8	511.0	00			
	Lead Customer-Owned Service Lines			10"	657.6	50			
3.4.3	Reporting, Customer Outreach, and Funding for Phase 1 and Phase 2 Replacements	10(c) Original		12"	809.6	30		*	
3.5	Separate Trench Required	10(c) Original		Output Charges		Rate per 1	i,000 Gallon	S	
3.6	Tampering with Curb Stop	11 Original							
3.7	Renewal of Service Line	11 Original			Posidonti	al Co	mmorcial	Indue	trial
3.8	Location Change	11 Original			Residenti		Innercial	muus	unai
3.9 3.10	Use of Service	12 First Revised		Lin to 5 000 College Day Marsth	¢ ¢ ¢ ¢ ¢ ¢	(1) **	400 (I)	C C 400	(1)
3.11	Upgrade/Extension of Service	12 First Revised		Up to 5,000 Gallons Per Month	\$0.031	(1) \$6.	420 (1)	\$6.426	(1)
3.11.1	Definitions	12 First Revised		Next 45,000 Gallons Per Month	6.631	(1) 4.	601 (I)	4.601	(1)
3.11.2	Extension of Service to Bona	13 First Revised		Next 1,950,000 Gallons Per Montl	n 6.631	(I) 3.	.585 (I)	3.861	(I)
	Fide Service Applicant			Over 2,000,000 Gallons Per Mont	h 6.631	(I) 3.	585 (I)	3.324	(I)
3.11.3	Financing of Customer Advance	14 First Revised					. /		• •

(C) Indicates Change

ISSUED: December 16, 2024

EFFECTIVE: January 1, 2025



5.1 York: notice of increase (2018)



Proposes first general rate increase in 5 years. Includes \$77 million capital investment in York and Adams Counties. Average water cost still 1 penny per gallon.

York, Pennsylvania, May 30, 2018: The York Water Company (NASDAQ:YORW) on May 30, 2018 asked the Pernsylvania Public Utility Commission (PPUC) for a general increase in base water rates of \$26 4 million per year, or an overall 13.1% increase, and a general increase in base wastewater rates of \$288,622 per year, or a 25% increase. If granted immediately, the rate increase would be effective August 1, 2018. The PUC may delay the effective date until March 2019, and after an investigation, grant all, some, or none of the request. As a result, the final effect on water and wastewater bills may be different than the Company's request. The request may also be reviewed by the Office of Consumer Advocate and the Office of Small Business Advocate.

The Company's filing with the PUC also requests to combine in part, the revenue requirement for the Company's wastewater operations with the Company's water operations as authorized by legislation enacted in 2012.

If the increase were granted in its entirety, the typical residential water customer would pay an additional \$4.30 per month (14 cents per day), the typical commercial water customer would pay an additional \$15.59 per month (52 cents per day), the typical industrial water customer would pay an additional \$125.61 per month (\$4.19 per day).

For our wastewater customers: an Asbury Pointe Subdivision wastewater customer would pay an additional \$12.50 per month (42 cents per day), a typical East Prospect and Lower Windsor Area residential wastewater customer would pay an additional \$12.94 per month (43 cents per day), a typical East Prospect and Lower Windsor Area commercial wastewater customer would pay an additional \$16.04 per month (53 cents per day), a typical West York Borough residential wastewater customer would pay an additional \$6.54 per month per dwelling unit (22 cents per day) and a typical West York Borough commercial and industrial customer would pay an additional \$8.09 per month per dwelling unit (27 cents per day).

Jeffrey R. Hines, President and CEO of York Water, said the increase is necessary due to approximately \$77 million in capital investments that the Company has made since its 2013 rate liling and will make through February of 2020. The capital investments are necessary to reinforce, replace, and reline aging water mains, replace service lines, meters, and hydrants; construct an untreated water pumping station on Lake Redman to increase security, reduce costs, and provide redundancy in case of emergencies, increase water quality and operational efficiency through upgrades to facilities and equipment, expansion and improvements of the water and wastewater treatment plants and other facilities to better meet current and upcoming regulations; and for replacements and upgrades of other infrastructure, including York Water's water supply dams.

Hines said: "Costs to be recovered in this rate filing include replacement costs for over 40 miles of aging pipeline, about 4% of our total pipe, which extends the life of our infrastructure, reduces costs associated with main breaks and leaks, and provides improved customer service and reliability. In addition to these capital investments, we are also seeking to recover increased costs such as personnel expenses, depreciation, and increases in normal operations and maintenance expenses. York Water remains one of the most efficient water utilities in the reation, continuing to reduce or eliminate various expenses since its last rate case, including reduction in income taxes from the 2017 Tax Act and tax repair deductions. This has helped to offset and delay this proposed increase in rates."

NOTICE OF PROPOSED WATER RATE CHANGES

Dear Customer:

The York Water Company filed a request with the Pennsylvania Public Utility Commission (PUC) to increase your rates for water service, as well as wastewater service, as of August 1, 2018. A full investigation of this request could delay the change until March 2019. This notice describes the Company's rate request, the PUC's role, and what actions you can take.

The Company has requested an overall base rate increase for water service of \$6.4 million per year. If the Company's entire request is approved, the typical water bill for:

Residential gravity customers using 4,600 gallons per month would increase from \$37.78 to \$41.84 per month, or by 10.7%. Residential repumped customers using 3,699 gallons per month would increase from \$44.72 to \$49.11 per month, or by 9.8%.

Commercial gravity customers using 28,428 gallons per month would increase from \$115.77 to \$126.29 per month, or by 9.1%. Commercial repumped customers using 39,541 gallons per month would increase from \$266.26 to \$288.46 per month, or by 8.3%.

Industrial gravity customers using 133,197 gallons per month would increase from \$431.96 to \$472.72 per month, or by 9.4%. Industrial repumped customers using 308,127 gallons per month would increase from \$1,764.56 to \$1,988.26 per month, or by 12.7%.

The Company's filing with the PUC also requests to combine in part, the revenue requirement for the Company's wastewater operations with the Company's water operations as authorized by legislation enacted in 2012.

Q. Why are communications important when it comes to ratemaking?

5.1 York: rate case intervention by a customer (2019)

VIA FIRST CLASS MALL

ROGEMARY CHIAVETTA, SECRETARY PENNSYLUMIA ROFAL UTILITY COMMISCON COMMONWEMETH KEYSTERE BUILDING 400 NORTH STREET, 2ND FLOOR NORTH P.O. BOX 3265 HARRISBORG, PA 17105-3265

C-2018-3003900 RE: DOWET NO. R-2018-3000019

DEAL SECRETARY CHANETTA, ENCLOSED is my REPLY TO THE AUGUST 20, 2018 CORRELATIONDENCE SENT TO YOU RY DEVIN RYNN, ATTORNEY FOR THE YOLL WATER COMPANY.

Sweeny,

mal Eff

MICHAEL EIFERT

RECEIVED

SEP 7 2018 PA PUBLIC UTILITY COMMISSION SECRETARY'S BUREAU

TH

DEAR SERETHRY CHINETTH,

This LETTRE IS IN REPORT TO THE COERESPONDENCE SENT TO YOU BY DENIN RYAN, ATTOENEY FOR The YOOK WARE COMPANY, ON AUGUST 20, 2018, DENIN RYAN STREED IN HER LETTRE I WAR INDERET IN MY CALCULATIONS OF THE PROPERTY RATE INCREME BY THE YORK WARE COMPANY. I BEED MY CALCULATIONS ON INFORMATION I RECEIVED FROM & YORK WARE COMPANY REOPTIME I SPORT TO IN JULY, 2018. THE RECEIPTING TO BE THE RATE WARDS BE \$ 0.0098 PET GALON AND NO INCOME IN CUSTOMER CHARGE POR MONTH. THE AUGUST 1,2018 START DATE FOR THE RATE INCREMES WAS SENT TO ME BY THE YORK WARE COMPANY IN MY JULY, 2018 WATER BULL. A COPY of That THE INCREME WARD IN THE CORPORTED ONLY. DEILIN RYAN STAND THAT THE INCREME WARD RE \$0,008 S PRE GALON ALONG WITH A \$2.5D MONTHLY CUSTOMER CHARGE TWEEDORE.

BASED ON THESE REVISED CHMILESS, THE PATE INCREME WILL BE 9.496 FROM THE LAST WARDER ON WARDS, 2014 (A 2100 GMEON VERGE PATE WHO USED WHILE IS CONSIMILY WITH MAY CALCULATIONS IN THE FORMEL COMPANY I SWEMMED.) IT IS STILL A SIGNIFICANT INCREME. IF YOU FROM IN THE TWO PATE INCREMES, THE ANDUNT WOULD BE A 24,5 HO INCREME OVER THE LAST 5 YEARS! THIS ANERDES ON TO ANNOST 5 HO PER YEAR. THE INCREME IS UNREASONAME CONSIDERING THE CURPENT COST OF WHILE ADJUSTMENTS THE AVERAGE PERSON RETENDES, PLANE REJECT THIS REPORT FOR AVERAGE PERSON RETENDES, PLANE REJECT THIS REPORT PLANE INCREME BY THE YORK WAREL COMPANY. THANK YOU.

SINCERN, Michael Effect

PUC Schedules August 17 Public Input Hearing for Water and Wastewater Rate Increases Proposed by York Water

Published on 7/27/2022

Q. Why is consumer advocacy important to ratemaking?

SEPTEMBRE 7, 2018

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5.1 York: cost and complaint metrics

2022 Average Annual Cost for Water

(Residential) 4,000 gals/month





*Source: https://www.puc.pa.gov/media/2606/2022-ucare-final-version.pdf

5.2 Poll: Evaluation criteria in ratemaking

- Which of the following are *not* among the traditional economic criteria used to evaluate rates and rate structures?
 - A. Household utility affordability
 - B. Revenue sufficiency and stability
 - c. Interclass and intraclass equity
 - D. Understandability and practicality

5.2 Evaluation criteria in ratemaking

- Regulated rates must serve the public interest
 - James Bonbright specified *economic* criteria for "sound" rates and rate structures (*Principles*, 1961) – considered the "right way" to price and promote "rational use"
 - There is no right way to allocate & price only alignment with principles and objectives
- Evaluation criteria for public utility rates (Bonbright modified)
 - \blacktriangleright Financial viability \checkmark
 - Economic efficiency \checkmark
 - Equitable allocation \checkmark
 - Operational performance
 - Network optimization
 - Environmental stewardship (social equity)*
 - Distributive justice (social equity)*
- Rate design choices are also bound by practical constraints and considerations
 - Understandable, unambiguous, and transparent
 - Technically feasible and cost effective
 - Politically acceptable and legally defensible

Q. What pricing goals should regulators and utilities pursue?



5.2 Values, judgment, and tradeoffs

Pricing is a tool, not an objective

- Various options can fulfill revenue requirements and meet other objectives
- Rate design should be revenue neutral no more or less
- No structure is inherently "right" or "wrong"
- Choices reflect complex tradeoffs among values
- More attention is paid to efficiency than equity
- Impacts depend on all fixed and variable components
- Rate design can be controversial and "political" might not be a bad thing
 - Who pays, how much, and how they pay (interclass and intraclass)
 - "Social ratemaking" departs from accepted cost-of-service principles and practices
 - Sacrifices (some) efficiency in resource allocation to achieve (legitimate) social goals
 - Reflects community values, as well as regulatory authority and discretion
 - Examples: lifeline rates, economic-development rates, and usage-budget rates
- "Just and reasonable" is informed by economics but is a legal standard
 - Economic conception of equity in ratemaking focuses on cost causation
 - Legal equity allows for discretion and pragmatism
 - Social equity considers fairness and outcomes based on values and rights



5.2 Cost of service and its recovery

Social cost			
	Economic cost		
Includes environmental,		Accounting cost	
economic, and social externalities (spillovers)	Includes economic opportunity costs and avoided costs	Includes capital and operating expenditures, depreciation, and taxes – the basis for full-cost recovery and pricing	
		(although tax-funded subsidies may offset)	

5.2 Economic principles and their limits

- Economic principles and practice favor prices based on the cost of service
 - Allocation of costs to cost causers for efficiency, equity, and sustainability
 - Cost-based prices communicate value, enable "self-rationing" (consumer sovereignty)
 - Focus on economic efficiency and "rationality" can obscure social equity concerns

Cost, price, and value

- Well-regulated prices based on full-cost accounting understate the true value and cost of utility services due to positive and negative externalities, respectively
- Price is necessary but not always sufficient for inducing desirable production and consumption behavior and protecting the commons
- Price signals are more relevant for *discretionary* than nondiscretionary usage
- Price signals can be amplified by information and "nudging"

Rate design may also consider

- Need for and value of service
- Economic and market conditions
- Potential for customer bypass

Q. What pricing challenges do utilities and regulators face today?

5.2 Poll: objectives in rate design

- Which of the following is *not* among the objectives of rate design?
 - A. To fairly allocate utility costs to ratepayers
 - B. To send cost-based price signals to consumers
 - c. To increase revenues for essential utility programs
 - D. To incorporate long-run costs and externalities

5.3 Dynamic role of price in utility sustainability

System design: *optimal?*

Demand for service: informed? Cost of service: prudent?

Price of service: reasonable?

5.3 Pricing economics and potential welfare effects

Prices too high

Exaggerates price signals for discretionary usage Extracts rents from essential usage (Ramsey pricing) Regressive deprivation and endangerment Drag on the local economy from income effect Excess capacity and stranded investment High reserves and transfers from system Foregone revenues from lost sales, theft, bypass, defection

Prices too low

Weakens price signals for discretionary usage Requires another means of cost recovery Excessive and wasteful use of resources Inadequate infrastructure investment Poor capacity utilization and congestion Low reserves and subsidies to system Financial effects of revenue inadequacy

5.4 Price elasticity of demand

- Elasticities are relevant to ratemaking in terms of forecasting sales revenues
- Price elasticity is the responsiveness or sensitivity of demand (usage) to price
 - For individual, system, or market varies by various factors
 - Demand curve reflects the consumer's marginal willingness to pay
 - Price elasticity incorporates ability to pay (income effects)
- Measured as: (% \triangle in quantity demanded) / (% \triangle in price)
 - A value of 1 (or -1) is unitary elasticity (e.g., price up 1%, usage down 1%)
 - Lower for necessities and higher for discretionary goods
- Utility services are relatively price-inelastic but variable by type
 - Price increases may not induce substantial usage reductions
 - First blocks tend to be more essential and less elastic equity
 - Later blocks may be shaped by marginal prices efficiency
- Other elasticities of demand
 - Income may be relatively inelastic and varies by level
 - Weather may be relatively more elastic
 - Demographics and culture emerging research
 - Meta-analyses consolidate study findings



5.4 Water usage: five products, one set of pipes

Discretionary: irrigation and other outdoor uses (price elastic) Home hygiene: laundry and cleaning Community water system (price inelastic) Wastewater (price inelastic) Personal hygiene: washing and sanitation (price inelastic) Physical consumption: drinking and cooking (highly price inelastic) Fire protection (capacity with intermittent usage)



5.5 Variations and trends in demand

How demand or "load" varies

- From year to year (climatic)
- From month to month (seasonal)
- By day of week (work patterns)
- By time of day (diurnal with hourly & "needle peaks")
- By class of customer

Base load vs. peak demand

- Base load is the minimum requirement over a period
- Peaking load (capacity needs) are seen in load duration curves



- Solve from the bottom up supply and storage
- How to meet load with appropriate reserves?
- Demand (load curve) as an economic challenge: "load design"
 - Solve from the top down prices and enabling technologies to "flatten the curve"
 - How to assign network capacity costs to peak users? (air conditioning, lawn watering)
- Special challenges in managing demand
 - Resource (commodity) scarcity and network congestion (capacity)
- Reliability standards, persistent peaks, wealth effects, demand hardening, anomalies

Prudence calls for efficient load management and capacity utilization (average/peak



5.5 Demand and system design (water)

Maximum-hour (hourly peak) demand*

Distribution mains, pumping stations, treated water storage

Maximum-day (daily peak) demand*

• Transmission lines, water treatment plants

Average-day demand (annual/365)

Source-of-supply facilities, raw water storage (reservoirs)

Based on Howe and Linaweaver (1967) *Note: fire-flow requirements (codes, insurance) play a significant role in system design and cost – the greater of max-day or max-hour plus a fire.

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5.5 Demand management and avoided cost



Source: Hunter, et al, Declining Residential Water Usage, 2011

5.5 Demand trends

- Trends in demand can be stationary or non-stationary
 - May also be more or less volatile
 - ▶ Water usage has declined with improved efficiency efficient use is also less elastic
- Rates are derived from revenues/volumetric sales
 - Accurate sales forecasts for the rate year are as important as accurate cost forecasts
 - Moving averages are misleading when trends are non-stationary (volatile or not)
 - Usage forecasts for ratemaking and spending (CPCN) should be consistent





5.5 York: demand characteristics

2023

COMMONWEALTH OF PENNSYLVANIA DEPARTMENT OF ENVIRONMENTAL PROTECTION

Page 1

Primary Facility Report for YORK WATER CO (19653) REPORT FOR CALENDAR YEAR JAN 1 TO DEC 31, 2023

Client: THE YORK WATER CO

PRIMARY FACILITY NAME AND MAILING ADDRESS						
Name and Address:	YORK WATER CO					
	130 E MARKET ST					
	YORK, PA 17401					
Contact Information:	DOUG CRAWSHAW					
	WATER QUALITY MGR					
Phone:	717-845-3601					
Facility e-mail:	DOUGC@YORKWATER.COM					
PEAK DAY WATER USE FOR REPORT YEAR 2023						
Date:		06/01/2023 (mm/dd/yyyy)				
Gallons Per Day:		27,160,000				
MINIMUM DAY WATER USE FOR REPORT YEAR 2023						
Date:		01/18/2023 (mm/dd/yyyy)				
Gallons Per Day:		10,038,000				
POPULATION SERVED						
Population Served:		205,974				

AVERAGE DAILY WATER USE

Туре	Meterec	d Connections	Unmetered Connections		
	Number	Number Water Use (GPD)		Water Use (GPD)	
Domestic	64,393	8,288,327	0	0	
Commercial	4,619	4,764,745	0	0	
Industrial	299	2,435,617	0	0	
Institutional	0	0	0	0	
Bulk Sales to other PWS	4	713,718	0	0	
Oil and Gas	0	0	0	0	
Other	0	0	1,411	1,699,608	
Water Losses				4,153,766	
Total	69,315	16,202,407	1,411	5,853,374	



Q. Why is the peak-to-average demand ratio relevant to rate design?

5.5 York: monthly withdrawals (seasonality)



5.5 York: demand trends



Q. On what day of the year is water usage often the lowest – and why?

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5.5 Exercise: weather normalization with demand attrition (simplified)

	Normal usage (-1% attrition)	Weather effect (+/- 5%)	Total gallons sold (000)	Price (000)	Revenues (000)	Revenue excess or deficit
Year 1	2,876	Normal	2,876	\$10.88	\$31,291	\$0
Year 2	2,847	Dry	2,989	\$10.88	\$32,520	\$1,229
Year 3	2,819	Normal	2,819	\$10.88	\$30,671	(\$620)
Year 4	2,791	Dry	2,931	\$10.88	\$31,889	\$598
Year 5	2,763	Normal	2,763	\$10.88	\$30,061	(\$1,229)
Year 6	2,735	Wet	2,598	\$10.88	\$28,266	(\$3,025)
Year 7	2,708	Wet	2,573	\$10.88	\$27,994	(\$3,297)
Average	2,791	-	2,793	\$10.88	\$30,385	(\$906)
"New normal"	?	-	?	?	\$31,291	\$0

Q. What usage level should be used for the "new normal" and test year?

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5.5 Exercise: weather normalization with demand attrition (simplified)

	Normal usage (-1% attrition)	Weather effect (+/- 5%)	Total gallons sold (000)	Price (000)	Revenues (000)	Revenue excess or deficit
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Year 7	2,708	Wet	2,573	\$10.88	\$27,994	(\$3,297)
Average	2,791	-	2,793	\$10.88	\$30,385	(\$906)
"New normal"	2,708	-	2,708	\$11.56	\$31,291	\$0

Q. What usage level should be used for the "new normal" and test year?

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5.6 York: water deliveries to the system

500. WATER DELIVERED INTO SYSTEM DURING YEAR

Every estimated value shall be supported by such detailed information as will permit a ready identification, analysis, & verification of all relevant facts. The Company shall be prepared to furnish to the Commission this detailed information.

Line No.		Description (a)	(Gallons) (b)	(gpd) (c)
1	Water D	elivered for Distribution & Sale:		
2	Water (Obtained from Company Sources	7,945,000,000	21,767,123
3	Water (Obtained from Other Independent Utilities		
4		Total Water Delivered	7,945,000,000	21,767,123
5	Metered	Sales:		
6	Resider	ntial	3,050,463,390	8,357,434
7	Comme	ercial	1,754,779,800	4,807,616
8	Industri	ial	903,235,600	2,474,618
9	Public		133,169,400	364,848
10	Other W	Vater Utilities	260,507,230	713,718
11	Private	Fire Protection	14,610,100	40,028
12	Public	Fire Protection		
13	Other N	Aetered Sales Identify		
14		Total Metered Sales	6,116,765,520	16,758,262
15	Unmeter	ed Sales:		
16	Resider	ntial		
17	Comme	ercial		
18	Industri	ial		
19	Private	Fire Protection		
20	20 Public Fire Protection			
21	Other U	Unmetered Sales Identify		
21		Total Unmetered Sales		
22		Total Sales	6,116,765,520	16,758,262

5.6 York: usage profile 2004-2023 (Pennsylvania DEP)

Plot 3 - Percentage of Water Use by Category





Plot 1 - Total Daily Water Use



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5.7 Non-revenue production

- Revenues from sales cover all costs of production (capital and operating)
 - Units produced may be lost in the process, used for operations, provided without charge (e.g., for municipal fire protection), or sold to water customers
 - Units not sold incur expenses that must be allocated and recovered from sales

Types of losses

- Technical (physical) losses (water and energy): avoidable and unavoidable losses (leakage or line losses) from production to delivery
- Nontechnical (commercial) losses (water and energy): non-account or non-revenue water delivered but not billed

Non-revenue production is a prudence issue

- A single indicator of technical, managerial, and financial capacity
- No level of "unaccounted-for" water is acceptable (AWWA)
- System losses expressed as a percentage may not accurately reflect performance
- Auditing methods are available for evaluation purposes (AWWA/IWA)

Management methods

- System auditing and leak detection
- Remote sensors and monitoring
- Meter testing and replacement
- Advanced metering infrastructure

5.7 IWA/AWWA water balance model for auditing

		Water Exported	Water Billed Water Exported				
				Billed Authorized	Billed Metered Consumption (water exported is removed)	Revenue	
			Authorized	Consumption	Billed Unmetered Consumption	Water	
Own Sources (Adjusted for known			Consumption	Unbilled Authorized	Unbilled Metered Consumption		
errors) Water Imported	System Input	Water Supplied		Consumption	Unbilled Unmetered Consumption		
			Water Losses		Unauthorized Consumption		
				Apparent Losses	Customer Metering Inaccuracies		
					Systematic Data Handling Errors	Non-Revenue Water (NRW)	
					Leakage on Transmission and/or Distribution Mains		
				Real Losses	Leakage and Overflows at Utility's Storage Tanks		
					Leakage on Service Connections		

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5.7 York: non-revenue water

|--|

23	Non-Rev	enue Usage Allowances:						
24	Author	Authorized Unmetered Usage:						
25	Main	Flushing	40,467,876	110,871				
26	Blow	-off Use	207,196,340	567,661				
27	Other	S: Identify	46,885,857	128,454				
28	Unauth	orized Use						
29	Unavoi	dable Leakage gpd/mile of main						
30	Adjustments:							
31	Located	& Repaired Breaks in Mains & Services	15,271,303	41,839				
32	Others	Identify						
33		Total Allowances & Adjustments	309,821,376	848,826				
34	Un	accounted-for-Water	1,518,413,104					
35	Per	centage Unaccounted-for-Water	19.1%					



Unaccounted-for water (PA, 2023)



5.8 Price differentiation and subsidization

- Ratemaking always involves some pragmatic cost averaging ("smoothing")
 - Price differentiation ("discrimination") among users or usage can be "due or undue"
 - Due discrimination is based on cost-of-service criteria and informed judgment
 - Some differences are mostly ignored e.g., locational (distance, gravity)
- Not all cost-sharing constitutes subsidization
 - A "subsidy" is also a form of financial support to address a social goal
 - May be intentional, acceptable, and targeted to alter economic behavior (incentives)
 - Subsidies are subjective and controversial causation may be unclear
 - System subsidies are viewed positively and customer subsidies are viewed negatively

Subsidies and transfers can occur

- Between taxpayers and ratepayers (including grants, low-cost loans)
- Between ratepayers within and across classes (including single-tariff rates)
- Between utility ratepayers and shareholders
- Subsidies and transfers have consequences
 - Subsidies may transfer wealth intentionally or unintentionally and to different effects
 - May distort price signals and place distributional burdens on ratepayers

Q. What rate subsidy issues are being raised today?

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5.8 York: illustration of effective prices by class (2023)

Line no.	Item	Residential	Commercial	Industrial	Private Fire	Public Fire	Public	Wholesale	Total
1	Customers	65,236	4,493	300	1,195	246	252	4	71,726
2	Gallons sold (000)	3,050,463	1,754,780	903,236	14,610	0	133,169	260,507	6,116,765
3	Revenues from sales	39,858,819	11,432,108	5,095,683	2,470,817	1,653,623	870,777	1,879,245	63,261,072
4	Percentage of gallons sold	49.9%	28.7%	14.8%	0.2%	0.0%	2.2%	4.3%	100.0%
5	Percentage of total sales revenues	63.0%	18.1%	<mark>8</mark> .1%	3.9%	2.6%	1.4%	3.0%	100.0%
5	Effective price								
6	>Revenues/gallons sold (000)	13.07	6.51	5.64	169.12		6.54	7.21	10.34
7	>Ratio of class price to residential	1.00	0.50	0.43	12.94		0.50	0.55	0.79
8	Revenue allocation								
9	>All customers pay same price	31,548,631	18,148,362	9,341,486	151,100	0	1,377,266	2,694,227	63,261,072
10	>Difference from allocated amount	(8,310,188)	6,716,254	4,245,803	(2,319,717)	(1,653,623)	506,489	814,982	(0)

Q. Why are residential rates higher than nonresidential rates?

5.9 Cost-of-service studies

- Revenue requirements are established by the test-year analysis a cost study
 - Total cost of providing utility service and revenue sufficiency
- Cost-of-service (or embedded or allocated) studies are used in ratemaking
 - To establish costs associated with services according to customer classes (causality) and thus guide cost recovery – linking costs to users/payers
- Used to establish and defend the reasonableness of cost allocation and rates
 - Reflect the principle that utility services should be provided at cost
 - Rely on accounting records as well as system operating data ("normalized")
 - Each utility sector has manuals to support the process
- Results and impacts vary depending on inputs and methodology
 - Studies are informative but not determinative and involve judgment
 - Methods provide reference points for ratemaking (e.g., embedded vs. marginal costs)
 - Policies and goals influence the choice of methods as well as rate design
- Key steps
 - Functionalization (activity-based accounting)
 - Classification by type of cost
 - Allocation to usage (customer class)


5.9 Cost-allocation methods

- Role of functionalization, classification, and allocation
 - Attribute and assign to customers the respective functional costs of providing service as identified for test year revenue requirements
 - Design rates by customer class to allow cost recovery while recognizing practical constraints and policy goals

Methods used to allocate costs (variations)

- Functional or average use
- Commodity-demand
- Embedded-direct
- Fully distributed
- Marginal cost
- Peak responsibility (class or system)
- Base-extra capacity or average-excess
- Base-extra capacity method is commonly used in the water sector
 - Customer (service) costs
 - Base costs: average-day demand
 - Extra capacity: maximum-day demand
 - Fire protection: peak-hour demand

Agency	Test Year COS		Customer % Allocation	Collection % Allocation	Treatment % Allocation	Total % Allocation		Customer \$ Allocation		Collection \$ Allocation	Treatment \$ Allocation
	E 6	Allocation Metho					L EÉ I	723,082	- EÎ	7,213,404	19,623,737
0043-046-8500-1000-1300 - Permanent Time Worke	d \$ 62,601	Indirect	4.64%	25.63%	69.73%	300.00%			2,907	16.045	43,649
0043-046-8500-1000-1200 - Temporary Pay	\$ 29,190	Indirect	4,64%	25.63%	69.73%	100.00%			1,355	7,481	20,353
0043-046-8500-1000-1741 - Longevity Pay	\$ 90	Indirect	4,64%	25.63%	69.73%	100.00%			4	23	63
0043-046-8500-1000-1800 - Equipment Allowance	\$ 234	Indirect	4.64%	25.63%	69.73%	100.00%			11	60	163
0043-046-8500-1000-2100 - Professional Services	\$ 31,000	Indirect	4,64%	25.63%	69,73%	100.00%			1,440	7,945	21.615
0043-046-8500-1000-2240 - Telecommunications	5 80	Indirect	4,64%	25.63%	69.73%	100.00%			37	205	558
0043-046-8500-1000-2410 - Rent City Vehicles	\$ 19	Indirect	4.685	25.67%	69.73%	100.00%			7	38	105
0043-046-8500-1000-2420 - Rent Outside Vehicles/#	Alle S St	Indirect	4.64%	25.63%	69,73%	100.00%			2	13	35
0043-046-8500-1000-2430 - Contracted Services	\$ 900	Indirect	4.64%	25,63%	69.73%	100.00%			418	2 907	6.225
0543-046-8500-1000-2500 - Printing	\$ 100	Indirect	4.64%	25.63%	69.73%	100.00%			5	25	70
0043-045-8500-1000-2660 - Software Maintenance	5 41	Indirect	4.64%	25.63%	69.73%	100.00%			19	103	229
0043-046-8500-1000-2200 - Conference Training & T	ize \$ 2.960	Infiret	4.64%	25.63%	69.73%	100.00%			137	759	2.054
0043-046-8500-1000-2951 - Employee Recognition	\$ 20	Indirect	4.64%	25.63%	69.73%	100.00%				51	139
0043-046-8500-1000-3100 - Protown	6 10	Indirect	4.64%	25.63%	60.73%	100.00%			÷.	26	20
0043-046-8500-1000-3400 - Materials & Supplies	\$ 1.00	Indirect	4.64%	25,63%	69.73%	100.00%			45	256	697
0043-046-8500-1000-3440 - Property Plant & Empired	an \$ 20	Indirect	4.64%	25.63%	60 79%	100.00%				51	192
0043-046-8500-1000-4220 - Life Insurance	\$ 19	Indirect	4.64%	25,63%	69.73%	100.00%			- 2	-	105
0043-046-8500-1000-4230 - Medical Insurance	5 582	Indirect	4.64%	25.63%	60.73%	100.00%			220	1 492	4.050
0342-046-8500-1000-4324 - Dirability Jaconsee	4 20	Indiana	1.64%	35.63%	60.72%	100.00%					200
0VI2-0/6-8500-1000-4727 - Retires Health Station /	un 6 34	Indirect	1.64%	35.62%	69.72%	100.00%				64	124
cost of fron 1000 4335 Make Section		Indicat	4.04%	20.000	00.73%	100.000			-	1.03	4 4 7 9
0V2-06-500-1000-4228 - Teta ranning 0V2-06-5500-1000-4228 - Retires Medical Incurse	a 6 5.060	lofiret	1 64%	25,6376	69.73%	100.00%			235	1,000	3 621
0012 016 9500 1000 4340 - Market Come	4 40	Indicat	1.64%	25.62%	60.726	100.00%			- 10	155	422
001-06-1500-1000-4250 - Social Security Involves	- 6 400	Indirect	4.64%	25.63%	60.73%	100.00%			222	1 212	1 152
0043-045-8500-1000-4259 - Betlearment Contribution	5 14.48	Indirect	4.64%	25,63%	60.79%	100.00%			672	3,712	10.097
0043-046-8500-1000-4220 - Dantal Januaranza	6 780	Indirect	4.64%	25.63%	60.73%	100.00%			37	302	550
0043-045-8500-1000-4280 - Ordical Insurance	< 0	Indirect	4.64%	25.63%	69.78%	100.00%				24	65
0343-046-8500-1000-4300 - Dues & Licenses	5 112	Indirect	4.64%	25,63%	69.73%	100.00%			÷.	29	78
0043-046-8500-1000-4422 - Transfer To IT Fund	6 104 220	Indirect	A 64%	25.62%	69 72%	100.00%			4 9.45	35 741	72 744
0043-046-8500-1000-4440 - Linemployment Company	wal \$ 150	Indirect	4.64%	25.63%	60 73%	100.00%			-	41	111
OV2-O16-8500-2260-1100 - Research Time Works		Indiana	1.64%	35.63%	40.726	100.00%			441	2,760	10,229
0V2-06-8500 2260 1900 - Environment Allowance	6 10	Indirect	1.64%	15.62%	69.72%	100.00%			7		100
0012-046-8500-2000-4720-116-becarae	1 1	Indicat	1.64%	25.62%	60.726	100.00%			- 6	10	20.5
0043-046-8500-3360-4230 - Medical Incurance	\$ 222	Infired	4.64%	25,63%	69,73%	100.00%			103	521	1.553
0043-045-8500-3360-4234 - Disability Insurance	5 10	Indirect	4.64%	25.63%	69.7%	100.00%				26	20
0343-046-8500-3360-4238 - Value Funding	5 3.120	Indirect	4.64%	25.63%	69.79%	100.00%			147	814	2.214
012-046-9500-2260-4340 - Workwar Comp	6 12	Indirect	A 64%	15.62%	69 72%	100.00%			1	34	92
0011.045.0500.3360.4250 . Social Security Employe	. 6 112	Indirect	4.64%	25.63%	69.73%	100.00%				290	793
COVER CALL BERTON ROLDER TO A REAL PROPERTY OF THE		Indianat	1.64%	25.63%	60.784	100.00%			107	800	2.002
and all free boot and and and and		indicate and in the second	1.04%	25.62%	00.73%	100.000			~	43	440
0043-046-8500-8560-4270 - Denial Insurance		Indirect	4,043	25.05%	07.73% 60.73W	100.00%			÷.	43	14
and all and and all the second second		indicate and in the second	1.04%	25,62%	00.73%	100.0074					
conditioned and the state of the province of the state of		Customer	100.000	0.000	0.000	100.00%				12	31
consider courrents and a permanent line worke	0 2 35,061	Customer	100.00%	0.005	0.00%	300.00%			n,vel 7.000		
DOG-DID-RDD-7029-1801 - Severance Pay	\$ 10,000	Customer	100.005	0.00%	0.00%	100.00%			7,000		
0043-046-2000-7020-2800 - Equipment Allowanon	> 19	Customer	100006	0.00%	0.00%	300.00%			136		
uuka-uke-eouur ruso-kezur- Lite Insurance	2 4	Customer	100006	0.005	0.00%	300.00%					
0043-046-8500-7015-4230 - Medical Insurance	> 2.22	Customer	100.00%	0.00%	0.00%	200.00%			40		
0043-046-8500-7019-4234 - Disability Insurance	\$ 100	Customer	100.00%	0.00%	0.00%	300.00%			100		
0043-046-8500-7019-4238 - Veba Funding	\$ 3,170	Customer	100.00%	0.00%	0.00%	100.00%			3,176		

City of Ann Arbor 1 Water and Sewer Cost of Service Study Final Re

5.9 Cost-allocation methods (Stantec)





5.9 Cost-allocation considerations

- Importance of "cost knowledge" to sustainability (see Part 1)
 - Uniform systems of accounts (USoA)
 - Accounting informs both revenue requirements and cost allocation
 - Accounting rules are devised by national standards boards (FASB and GASB)
- Billing determinants are the inputs used to calculate the bill
 - Quantity (volume) consumed
 - Quality differentiation (including reliability)
 - Spatial or "zonal" considerations (distance)
 - Temporal considerations (hour, day, season)
 - Socioeconomic characteristics and environmental impacts
- Demand-allocation factors are used to assign costs
 - Based on weighted contributions of user classes to average and peak demand
 - Ordering of types of costs may matter what is "base" vs. "extra"?
 - Sensitivity analysis may be useful to check for various influences
- Distribution of *revenues* is not a valid method for allocating *expenses*
 - Expenses are allocated based on the cost to provide a service

5.10 Cost classification

Direct costs

Assigned to and recovered from individual customers receiving the service

Customer (service) costs

- Vary with customers but not with usage (e.g., meters, billing, other customer services)
- Can be allocated by weighted average of costs for metering and billing

Capacity (network infrastructure or demand) costs

- Fixed in the short term and includes capital and O&M costs of network systems
- Vary with aggregate demand over the long term (treatment, storage, distribution)
- Can be recovered by availability, readiness-to-serve, facilities, and demand charges
- Allocated by peaking factors and other determinants of usage (weighted)

Commodity (resource) costs

- Variable in the short term and continuously with volumetric usage over time
- Can be recovered by time-variant usage charges (including dynamic)
- Allocated by actual consumption of resources (water, energy)
- Common and joint costs are challenging to allocate
 - Common costs are incurred across organizations such as general plant
 - Joint cost of production (two services) can be challenging to allocate

Allocation rules are tied to accounting treatment of related plant, customers, usage, etc.
 IPUMSU - ARC2025-1

5.10 Cost functionalization and classification (simplified)

Cost functionalization		Cost classification*	Cost allocation**		
Contractual services (\$)	Opex	Direct	Actual billed directly		
Purchased water and fuel	Opex	Commodity	Metered usage		
Customer accounts, metering,	Capex	- Customor	By class in proportion to		
billing, revenue-related	Opex	Customer	customers or bills		
Source-of-supply facilities, raw	Capex	- Capacity	Average-day and		
water storage	Opex	Сараску	maximum-day demand		
Transmission lines, water	Capex	- Capacity	Maximum-day demand		
treatment plants	Opex	Сараску	Maximum-uay demand		
Distribution mains, pumping	Capex	- Capacity	Maximum-day and		
stations, treated water storage	Opex	- Capacity	peak-hour demand		
General and intangible plant,	Capex	- Capacity	By class in proportion to		
overhead, programs, taxes	Opex	Сараску	customers, usage, other		

* Capacity costs are fixed in the short term and variable in the long term.

** Methods and practices vary.

5.10 York: functionalizing costs (plant and expenses)

				Allocated	maintanana		08M	9/ 08 M
Line no.	Item	Plant	% Plant	Anocateu	maintaileile		Oaw	70 O& WI
				operation	e	Other	Expense	Expense
1	Transmission and Distribution Plant	\$388,583	78.6%	\$2,073	\$3,091		\$5,163	21.0%
2	Source of Supply and Pumping Plant	\$50,259	10.2%	\$257	\$516		\$772	3.1%
3	Water Treatment Equipment	\$28,239	5.7%	\$1,568	\$498		\$2,066	8.4%
4	General Plant	\$27,049	5.5%					
5	Intangible Plant	\$13	0.0%					
6	Administrative and General					\$3,512	\$3,512	14.3%
7	Customer Accounts					\$1,134	\$1,134	4.6%
8	O&M Expenses not allocated on sched. 409					\$11,958	\$11,958	48.6%
9	TOTALS	\$494,143	100.0%	\$3,898	\$4,104	\$16,604	\$24,606	100.0%

Q. What functions drive the cost of a water system – and why?

5.11 Cost allocation by customer class

- Costs are averaged within broad customer classes temporally and spatially
 - Individualized rates (vs. averaging) generally are not used (impractical)
 - Higher granular methods may be burdensome and raise issues of fairness
 - Zonal prices are sometimes used to take location into account (e.g., pressure zones)
 - Time-variant rates reduce cost averaging for peak and off-peak periods

Cost allocation is based on the impact of usage on facilities

- Costs must be allocated to "revenue-producing" activities (sales)
- Rules are needed to allocate common or joint costs
- System demand ratios are used as allocators

Customer-specific costs and rates

- System-development charges ("growth should pay for growth")
- Special or negotiated contracts for high-volume unique-profile customers
- Customer classes (R/C/I) may be too general and could become obsolete
 - Artifact of zoning and property tax methods
 - Masks substantial variation within classes more so with aggregation
 - Re-classification should be reasonable and data-driven (AMI, peaking factors)

5.11 Customer classes and billing distribution (traditional)



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5.11 Coincident and non-coincident peaking (electricity)









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5.11 Poll: cost-of-service studies

- Which of the following is *not* a purpose of cost-of-service studies?
 - A. To distinguish embedded and marginal costs
 - B. To evaluate the relationship of costs to demand
 - c. To assign costs to customer classes
 - D. To establish a utility's revenue requirements

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5.11 Water demand and cost of service (hypothetical)



5.11 York: cost allocation factors (hypothetical)

Line no.		Residential	Commercial	Industrial	Private fire	Public fire	Public	Wholesale	Total
1	ALLOCATION FACTORS								
2	Customer	0.0901	0.0601	0.0105					0.1608
3	Average day	0.2200	0.0706	0.0350					0.3256
4	Maximum day	0.1600	0.0400	0.0250					0.2250
5	Peak hour	0.1600	0.0100	0.0100					0.1800
6	Fire protection				0.0390	0.0261			0.0652
7	Public						0.0138		0.0138
8	Wholesale							0.0297	0.0297
9	Total	0.630147	0.180682	0.080530	0.0390	0.0261	0.0138	0.0297	1.0000
10									
10	REVENUE ALLOCATION								
11	Customer	5,704,177	3,801,764	666,319					10,172,260
12	Average day	13,920,857	4,467,329	2,214,682					20,602,868
13	Maximum day	10,124,259	2,531,065	1,581,916					14,237,240
14	Peak hour	10,124,259	632,766	632,766					11,389,792
15	Fire protection				2,470,817	1,653,623			4,124,440
16	Public						870,777		870,777
17	Wholesale							1,879,245	1,879,245
18	Total	39,873,552	11,432,924	5,095,683	2,470,817	1,653,623	870,777	1,879,245	63,276,621

Q. Which customer class drives peak demand?

5.11 York: increases by customer class (2019 and 2023)



Current, proposed, and settled bills for average usage (logged, 2023) \$2,645.94 \$2,412.03 \$1,871.73 \$4,096.00 \$2,048.00 \$611.86 \$673.4 \$453.51 \$397.13 \$1,024.00 \$357.75 \$273.23 \$512.00 \$173.35 \$156.05 \$116.10 \$256.00 \$62.33 \$55.89 \$128.00 \$53.07 \$47.26 \$46.95 \$38.93 \$64.00 \$32.00 \$16.00 \$8.00 \$4.00 \$2.00 \$1.00 Residential -Residential -Commercial -Commercial -Industrial - gravity Industrialgravity (4,525) repumed (3,784) gravity (26,783) repumed (39,021) (133,186) repumed (308,115)

Current Proposed Settled

Q. What do the settlement rates reflect in terms of interclass cost allocation?

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5.12 Metering and billing

- Metering is needed for volumetric usage-based pricing
 - Utility services are not considered "too cheap to meter"
 - Meter accuracy and maintenance are important aging can favor customers
 - Submetering may be used for multi-family housing with trade-offs
- Most utilities bill monthly (some quarterly)
 - Monthly provides timely price signals relevant to seasonal usage
 - Estimated bills are sometimes used

Emerging technologies

- Automatic meter reading (AMR) and advanced metering infrastructure (AMI)
- Joint metering by energy and water utilities
- Online billing information and payment





There are two types of water meters: Neptune ARB meters and Neptune E-Coder meters.



If you are interested in reading your Neptune ARB water meter, you can follow these steps:

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5.12 Cost assignment: the customer's bill

- Informed customers can make informed choices
- Types of charges on the bill
 - Fixed charges do not vary with usage
 - Variable charges vary with usage
 - Other charges and taxes, including "public benefits" (may be a regressive form of taxation)
- Information provided on the bill
 - Usage trend, comparison usage, conservation ideas, and links to assistance programs
 - Privacy issues include usage details, comparison with neighbors, marketing, and consumer contact issues





5.12 Utility bill components

- Charges that reflect "base rates" in the tariff
 - Combination of approved fixed and variable (unit rate) charges plus allowed adjustments in the form of variable trackers or formulaic riders or surcharges
- Operating-cost adjustments
 - Approved mechanisms for adjusting rates provided for by tariff "clauses"
 - Fuel (for energy production) or other major inputs that meet criteria
 - Purchased energy and water (wholesale) inter-utility allocation Payment will be sent to bank for processing on 09/19/24
 - Uncollectible expenses
- Capital-cost adjustments (more recent)
 - Surcharges for costs (e.g., DSIC)
- Other charges (or credits)
 - Taxes, assessments, and regulatory fees
 - Environmental surcharges (e.g., carbon tax)
 - Renewable energy surcharges
 - Direct charges (e.g., connection, hook-up, turn on or off)
 - Penalties (e.g., late payment)
 - Mark-up for service outside of city boundaries
 - On-bill charges for unbundled services and utility-financed loans
- IPUMSU ARC2029 related to revenue assurance (decoupling) or stabilization
- Credite for operative or water equipped according to openial tariffe



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5.12 York: sample residential bill and resources

entification. If someone comes to your 17-845-3601 for verification.

on the due used

Å •				
Z: The York Wa	ter Company		PLEASE	NOTE
"That good York water" YORK, PENNSYLVANA wax was PHONE 717-845-3001	ÉET, BOX 15089 17405-7089		For your convenience you can pay your bill at any of the following places.	SPECIAL MESSAGE
Service To:		19882	Fulton Bank	Help us preserve the environment Paperless! Enroll at www.yorkwat
			The York Water Company. 130 East Market Street, York (Parking in rear)	If you are currently a Timely Automa customerthanks! If not, consider sig for this plan and eliminate receiving
	Go Gre Visit us at <u>www</u>	en! Go Paperless! <u>yorkwater.com</u> for details	To Pay Your Bill On Line: Go to www.yorkwater.com	With TAP we automatically deduct bill from your bank account on the Call 717-845-3601 or visit our web
		ACCOUNT NUMBER	To Pay Your Bill By Phone in English o Spanish: Dial toll free 1-866-665-9578	out how easy it is to sign up save to and paper.
		PLEASE PAY	opanisi. Dia ton nee i co co co	
		DUE DATE		
Tear of this pert and send it to us with your check outvalue to THE	YORK WATER COMPANY		If you have any questions or complaints about your bill pla	ase contact us before the due date at:
Keep this part for your record	THE YORK WATER COMPANY		The York Water Company 130 East Market Street	Our Office Hours: Monday through Friday
Meter size 5/8X3/4 Inch		Billing Period 02/25/2019 thru 03/26/2019	P.O.Box 15089 York, PA 17405-7089	8:30 a.m. to 5:00 p.m. Phone: 717-845-3601 Toll Free: 1-800-750-5561
Mater Desiling Information				1011 1166. 1-000-100-0001
Company Read			You can learn more about The York Water Compa	ny by visiting our web site at: www.yo
Gallons Billed Current Water Charge		1		
Customer Charge	Amount of Last Bill			
GAL x	You Paid Thank You			
	A disstment		You may visit our office to:	
	Balance of Lort Bill		 review our rate schedule 	
	Late Charge		 get an explanation of how to check your 	bill for accuracy
Current Water Charge	Current Water Charge		 question any of the charges on your bill For Emergencies - Nights, Week Common 	ends and Holidays - Call 717-848-298- ly Used Terms
	Fed Tax Adjust Credit		(Some items below	may not apply to your bil)
			Customer Charge - A monthly charge that covers our costs for meter reading, billing, equipment maintenance, costs do an experiment The second monthly and the second monthly	Estimated Bill - When we do not get an air we base your bill on your past water us meter reaction will correct any over or under
			no matter how much water you use.	
	Total Amount Due		Radio Frequency Meter Reading - A method to read water meters using a radio frequency signal. The system	add a 1.5% late charge to the overdue ar pay your bill by the due date. <u>Resid</u>
hank you for paying your bill. Your prompt payme	ents are greatly appreciated.		improves reading efficiency and allows us to get a reading without entering your property.	Customers - We add a 1.5% late char amount if you do not pay your bill 30 days
			District Surch - We collect this surcharge to pay back a loan to the municipally. The loan was to extend water service to you area.	Rates - Gravity - We charge gravity ra directly to you from the Company's rese Hill Repump - We charge repump rates for
			Due Date - The due date on your bill applies only to this month's charges. You should pay any old belance right now.	coming to you. <u>Residential</u> , <u>Commercial</u> , We charge different rates for different types
The York Water Company found high le serious health problems. For more infor visit our web page at www.yorkwater.cc	evels of lead in drinking water in som mation please call The York Water (m.	e homes. Lead can cause Company at 717-845-3601 or	Employee I For your protection, every York Water Company wears door, ask for identification. If you are not sure of the person	identification or carries photo identification. If some m's identity, call us 717-845-3601 for ve
Service To:			and the second	
		ACCOUNT NUMBER		
	DUE DATE	PLEASE PAY		
	see back for more information			

Do you need help paying your York Water bill?

These programs are available to assist you if you need financial help. Select a program from the list below or scroll down to learn more about each customer assistance program.

- Payment Agreements
- Customer Assistance Program (CAP)
- York Water Cares (YWC)
- The Pennsylvania Homeowner Assistance Fund (PAHAF)
- Local Assistance

Pay your bill and enroll i Whether you are a York Water customer or a mun payment options below.	in time-saving services. nicipal customer, you can pay your bill with the DUR Bill	
		,
Quick One-Time Payment In a hurry? Make a quick payment without signing into the customer portal. Make a Payment >	Sign In to Pay You can pay your bill or sign up for paperless billing when you sign into your customer portal. Sign In to Pay >	9
Pay by Phone Use our toll-free automated payment system. Call 1-866-665-9578	Pay by Mail Mail all payments including the bill stub for each account to: The York Water Company PO Box 3009 Lancaster, PA 17604- 3009	



Save Time with These Programs

5.12 York: sample commercial bill



401 999999 0

The York Water Company

130 EAST MARKET STREET, BOX 15089 YORK, PENNSYLVANIA 17405-7089 PHONE 717-845-3601

Service To: JOHN DOE 130 E MARKET ST YORK, PA 17401







5.13 Fixed and variable costs

- Total cost of service is the sum of fixed and variable
 - Fixed costs do not vary with usage within a (generally shorter) time period
 - Variable costs vary with amount, location, and time of usage
 - A Coasian pricing solution is a two-part tariff with a fixed fee plus marginal-cost
- Short-run and long-run costs
 - ▶ In the short run, many costs are fixed and marginal cost is low
 - In the long run, all costs are variable potential avoidance
- Functional unbundling of infrastructure capacity and commodity costs
 - Restructured gas markets with growing interest in electricity and water
 - Both capacity and commodity costs are variable (volumetric) over time





5.13 Fixed and variable charges

- Fixed and variable tariff charges may not match fixed and variable costs
 - Utilities often recover a substantial portion of fixed costs from variable charges ("absorption") – as do competitive firms
 - Cost classification guides design of fixed and variable charges but is not determinative
- Utilities favor fixed charges for recovery of network capacity costs
 - Environmental and consumer advocates tend to prefer variable to fixed charges
 - Improve price signals about costs and capacity requirements
 - Net metering for distributed energy poses new challenges for covering network costs
- Fixed charges are uncontrollable and unavoidable
 - A high proportion of the bill for low-volume customers
 - Consumer advocates also worry about high bills and disconnection

Fixed (I	base) charge	Variable (volum	etric) charge
Customer costs	C	Capacity costs	Commodity costs

5.13 Fixed vs. variable charges: tradeoffs

Recovering more costs from fixed charges	Recovering more costs from variable charges
Static view of infrastructure (more sunk costs)	Dynamic view of infrastructure (less sunk costs)
Enhances revenue stability (less sales revenue risk to utility)	Reduces revenue stability (more sales revenue risk to utility)
Weakens price signals (less resource efficiency)	Strengthens price signals (more resource efficiency)
Familiar & understandable but less acceptable (more predictable and less controllable)	Familiar & understandable but more acceptable (less predictable and more controllable)
Less affordable for low-income households (more regressive)	More affordable for low-income households (less regressive)
Encourages self supply and grid defection (may raise some costs)	Preserves grid supply and participation (may lower some costs)
Possible advantage for combined households (one fixed customer charge)	Possible stability from first blocks (relatively inelastic usage)

5.13 Fixed charge with a usage allowance

- Inclusion of a usage allowance in a fixed minimum bill
 - Might be useful to ensure universal service (equity)
 - Can undermine end-use efficiency perhaps more so in energy
 - May be more appropriate for water given system and public health (water circulation, externalities), and resource renewability



Water allowance included in minimum charge (2014 AWWA Survey, n=65)

5.13 Demand charges (electricity) (i)

- Demand drives capacity ("on-demand"), volume drives commodity usage
- Demand charges are typically based on a customer's incidental peak usage
 - Not on the system's co-incidental peak (vs. dynamic pricing)
 - Used for high-volume users but proposed for residential requires demand metering
 - Energy usage is measured and metered in watt-hours over a period of time
 - Demand is measured in total watts at a given point in time
 - Have been used in water where meter size also approximates demand by class
- Rationalized as a means of recovering fixed network costs
 - Analysts question effectiveness given sunk costs, weak price signals (Borenstein, 2017)

Source: WE Energies.

- Consumer advocates question adverse bill impacts (Springe, 2015) "gotcha rates"
- Most consider less than efficient; some consider less than equitable (Borenstein)
- Time-variant may be better for promoting efficiency

The electricity use diagram below shows the difference between energy (kWh) and demand (kW)



Electricity Use Profile (sample)



Avoiding the 'tax on God' dilemma when transitioning to dynamic rates

Published Sept. 26, 2022

By Brad Langley, VP of Marketing, GridX

5.13 Metering and compensating solar "prosumers" (i)

- Net metering, feed-in tariffs, and value-of-solar rates
 - Using one meter: "net metering tariffs enable customers to use the electricity they generate in excess of their consumption at certain times to offset their use of electricity from the grid at other times" (EIA)
 - Using two meters: "feed-in tariffs guarantee customers "a set price from their utility for all of the electricity they generate and provide to the grid" (EIA)
 - Value-of-solar rates account for solar benefits to stakeholders net of costs (NREL)

How should self-supply be compensated?

- Short-run avoided marginal cost of energy to the utility
- Long-run avoided cost (including capacity) as fully embedded in tariff
- Real-time net value based on time of use and possibly location – see inflow-outflow model (Michigan)

Controversies

- How to value access to and compensate the grid for buying, selling, and backup
- Distributional impacts for participants and nonparticipants incentives are also subsidies
- - Notwork issues should not be over simplified as rate design



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Chart 1: Illustrative Example of Charges and Credits for a Typical DO Customer



5.13 York: increase in residential fixed charge

ISSUE ¶45. Residential customer charge

 Rate design includes an increase to the residential (5/8" meter) customer charge to \$16.25 per month, with equivalent percentage increases to other customer charges.

Positions of the parties

- York: increase residential customer charge from \$16.00 to \$18.50
- OCA: Maintain residential customer charge at \$16.00
- ▶ Staff: Increase residential customer charge from \$16.00 to \$16.40



5.14 Evolution of generally accepted rate design

- Postage stamp rates (full cost socialization)
- Unmetered charges
 - Flat fees or charges for total usage
 - Property taxes by publicly owned water systems
 - Charges based on property values (UK)
 - Water-using fixtures (water) or occupancy
 - ▶ Wastewater services equivalent units, metered water, strength
 - Stormwater management impervious/impermeable surface

Metered rates

- Uniform by volume of usage
- Block rates decreasing and increasing
- Time-variant and dynamic rates
- "Monthly plans"
 - Telecom time and location no longer matter
 - Energy budget billing, prepaid, fixed-rate contracts, even "free nights and weekends"







5.14 Uniform rate (not "flat rate")

- Uniform by class may be embedded in declining block rate structures
- Easily communicated and understood and bills rise with usage (price signals)
- May mask temporal and spatial variations in system and customer costs of service (averaging)



Note: peaking factors are an alternative means of customer classification.

5.14 Block rates: decreasing and increasing

- Rate tiers (unit prices) for blocks of usage with breakpoints
 - Informed by engineering (cost) and economic (elasticity) analyses
- Block rates have different rationales
 - Like income taxes, total bills reflect cumulative calculations based on marginal rates
 - Decreasing-block are based on meter size & short-run marginal cost less common
 - Environmental and consumer advocates tend to favor increasing-block rates for efficiency and affordability (respectively) – empirical findings on impacts are mixed
 - Fixed charges and household size also affect affordability



Consumption over a period of time

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5.14 Rate design for water systems over time



Fixed Charge as % of Total Bill 70% 64% 58% 60% 56% 54% 50% 44% 40% 34% 31% 30% 20% 10% 0% 3,740 7,480 Gallons





Increasing Block Decreasing Block Uniform Other

Q. How have rate structures changed with time - and why?

5.14 Seasonal and standby rates

- Seasonal block rates recognize the cost impact of seasonal energy and water usage on capacity requirements
 - May be applied to all usage in the season or to the seasonal increment (based on cost)
 - Seasonal-only homes and businesses may call for standby or ready-to-serve charges (using weighted peaking factors) to avoid subsidy by all-year customers



5.14 Allocation, excess-use, or usage-budget rates

- An allocation-based rate providing a water budget and rate tiers
 - Based on household size, lot size, weather conditions that define "need" and "waste"
 - Variances for swimming pools, large animals, etc.
- Raises issues of equity, fairness, and consistency with cost-of-service principles
- Advocates argue for effectiveness in realizing conservation and revenues



5.14 Incremental-cost and fully inclining rates (water)



5.14 Consolidated rates or single-tariff pricing (Beecher, 1999)

Summary of Select Arguments in Favor and Against Single-Tariff Pricing

Sc Si	elect Arguments in Favor of ngle-Tariff Pricing	Se Si	elect Arguments Against ngle-Tariff Pricing
	Mitigates rate shock to utility customers (17)		Conflicts with cost-of-service principles (14)
۵	Lowers administrative costs to the utilities (16)		Provides subsidies to high-cost customers (12)
	Provides incentives for utility regionalization and		Not acceptable to all affected customers (10)
	consolidation (15)		Considered inappropriate without physical
σ	Physical interconnection is not considered a		interconnection (8)
	prerequisite (13)	σ	Distorts price signals to customers (7)
	Addresses small-system viability issues (13)	۵	Fails to account for variations in customer
	Improves service affordability for customers (12)		contributions (6)
۵	Provides ratemaking treatment similar to that for	σ	Justification has not been adequate in a
	other utilities (10)		specific case (or cases) (6)
۵	Facilitates compliance with drinking water	۵	Discourages efficient water use and
	standards (9)		conservation (4)
	Overall benefits outweigh overall costs (9)	۵	Encourages growth and development in high-
	Promotes universal service for utility customers (8)		cost areas (4)
	Lowers administrative cost to the commission (8)	۵	Undermines economic efficiency (3)
	Promotes ratepayer equity on a regional basis (6)		Provides unnecessary incentives to utilities (2)
	Encourages investment in the water supply	۵	Not acceptable to other agencies or
	infrastructure (5)		governments (2)
	Promotes regional economic development (3)		Insufficient statutory or regulatory basis or
	Encourages further private involvement in the water		precedents (2)
	sector (2)		Overall costs outweigh overall benefits (2)
	Other: Can be consistent with cost-of-service		Encourages overinvestment in infrastructure
	principles (1) and found to be in the public interest		(1)
	(1)		
	(1)		i i i i i i i i i i i i i i i i i i i

Source: Author's construct. See Tables E3 and E4. Numbers in parentheses represent number of mentions (out of 21 applicable survey responses).

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5.14 Rates under revenue decoupling

- Decoupling is a revenue-assurance mechanism (the ultimate mechanism?)
 - Distinct from cost-adjustment mechanisms (e.g., DSIC)
 - Detaches sales from revenues and profit potential caps revenues (vs. prices)
 - Similar to weather normalization or other revenue-related mechanisms
 - Straight fixed-var pricing is decoupling but decoupling is more than "just rate design"
- Meant to address the presumed "split" or "throughput" incentives (to sell more)
 - Reactive policy to address nonstationary declining usage and sales due to efficiency in the context of persistent capital intensity – lowering revenue risk
 - Addresses revenue erosion or attrition by maintaining per-customer revenue neutrality
 - Does not provide a positive incentive for efficiency (return incentives persist)

Rate formulas

- Traditional: revenues = fixed price * sales
- Decoupling: price = fixed revenue / sales

Alternatives

- Better demand forecasting
- Frequent rate adjustments
- Rate or revenue stabilization funds



5.14 Pricing to promote affordable access

- Pricing and affordability considering the ability to pay
 - Utility rates are regressive they take a bigger share of the low-income budget
 - First usage block is highly price-inelastic: use standards, programs, assistance, lifelines
 - Additional blocks of usage are price-elastic set prices to encourage efficiency
 - Require affordability metrics and may also consider household size
- Lifelines provide a low-price first block to eligible customers
 - Limited by policies, practices, politics related to price discrimination and subsidies
 - Programmatic discounts to qualified customers (low-income, disabled, seniors)
- Income-based rates pioneered by Philadelphia, Baltimore, Detroit
 - May not comport with legal and practice frameworks (discrimination not based on cost)
 - Intentional & intuitive but administratively complicated, costly, not necessarily equitable



For low-income residents, Philadelphia unveiling incomebased water bills



5.14. Universal equity-efficiency pricing model (Beecher, 2020)

- Recognize public functionality in cost allocation (scope economies)
- Calibrate a minimum bill to property assessment (capacity value)
- Provide an essential-use allowance for all households (public health)
- Design cost-based rates for variable water usage (resource management)
- Prohibit disconnection and deploy service limiters instead (water security)



IMSU
5.14 Rate design variations and policy orientation

- Uniform (simplicity)
- Seasonal (load management)
- Marginal cost (efficiency)
- Lifeline (affordability)
- Prepaid (payment certainty)
- Spatially differentiated or zonal (efficiency)
- Spatially equalized or STP (regionalization)
- Locational (network congestion)
- Emergency or drought (resource scarcity)
- Negotiated (attraction and retention)
- Economic development (growth and jobs)
- System development charges (growth)
- Interruptible (load management)
- Curtailment (supply management)
- Standby or ready-to-serve (assurance)
- Peaking-factor (efficiency)

Q. How are public policies driving rate structure choices?

Time-variant (load management)

^{IPLIMS} Real time and dynamic (demand response)



5.15 Bill calculation and comparison

Bill calculations	13. Rate S	chedules (Continu	ied)			
 Important to understanding and communicating rate changes 	Schedule "A"	- Meter Rates (Con	tinued)			
 Based on average and other usage levels 	Customer Charges	RATES				
Bill calculation formula	Size of Meter	All Classes				
 Fixed charge + Rate tier 1 * block 1 usage + Rate tier 2 * block 2 usage + and so on Bills may include other fees, and taxes	5/8" 3/4" 1" 1-1/2" 2" 3" 4" 6" 8" 10" 12"	\$17.25 23.70 33.40 51.50 66.90 161.10 239.80 266.30 511.00 657.60 809.60			(I) ↓	
surcharges, and taxes	Output Charges	Rate	e per 1,000	Gallon	S	
		Residential	Commer	cial	Indust	rial
	Up to 5,000 Gallons Per Month Next 45,000 Gallons Per Month Next 1,950,000 Gallons Per Month Over 2,000,000 Gallons Per Month	\$6.631 (I) 6.631 (I) 6.631 (I) 6.631 (I)	\$6.426 4.601 3.585 3.585	(1) (1) (1) (1)	\$6.426 4.601 3.861 3.324	(I) (I) (I) (I)
	York: rates	effective in 20	23			

5.15 Exercise: bill calculation

- Assumptions for an increasing-block rate structure
 - Fixed charge = \$16.00
 - First block (< 3000) = \$4.00 per 1,000 gallons</p>
 - Second block (3,000 to 5,000 gallons) = \$5.00 per 1,000 gallons
 - Third block (> 5,000) = \$6.00 per 1,000 gallons

		2,000 gallons	6,000 gallons*
1	Fixed charge	\$ 16	\$ 16
2	Variable charge	\$	\$
3	Total	\$ 24	\$ 44
4	Percent fixed	%	%

5.15 Exercise: bill calculation

- Assumptions for an increasing-block rate structure
 - Fixed charge = \$16.00
 - First block (< 3000) = \$4.00 per 1,000 gallons</p>
 - Second block (3,000 to 5,000 gallons) = \$5.00 per 1,000 gallons
 - Third block (> 5,000) = \$6.00 per 1,000 gallons

		2,000 gallons	6,000 gallons*
1	Fixed charge	\$ 16	\$ 16
2	Variable charge	\$8	\$ 28
3	Total	\$ 24	\$ 44
4	Percent fixed	67%	36%

*6,000 gallons = 16 + (3*4) + (2*5) + (1*6) = 44

5.15 York: bill comparison (2024)

	Water Rates	s Calculator	
Select water company name from drop-down list.		ame from drop-down list.	
York Water Company (5/8") Gravity		bany (5/8") Gravity	-
	Fill in number of gallons per month:	Gallons per Quarter (fills in automatically)	
	3,675	11,025	

Total Bill (Monthly)	Total Bill (Quarterly)
31.29	93.86

Water Rates Calculator			
	Select water company name from drop-down list.		
	Pittsburgh Water and Sewer (5/8")		
	Fill in number of gallons per month:	Gallons per Quarter (fills in automatically)	
3,675		11,025	

Total Bill (Monthly)	Total Bill (Quarterly)
59.12	177.36

Water Rates Calculator		
Select water company name from drop-down list.		
Aqua Pennsylvania Rate Zones 1&2		▼
Fill in number of gallons per month:	Gallons per Quarter (fills in automatically)	
3,675	11,025	

Total Bill (Monthly)	Total Bill (Quarterly)
60.42	181.25

			4
	Water Rates	s Calculator	
Select water company name from drop-down list.		ame from drop-down list.	
PAWC Zone 1 (5/8")		ne 1 (5/8")	•
	Fill in number of gallons per month:	Gallons per Quarter (fills in automatically)	Γ
	3,675	11,025	

Total Bill (Monthly)	Total Bill (Quarterly)
64.74	194.23

5.16 Water customer rights and responsibilities (PA PUC)

- As a residential water or sewer customer... your rights and responsibilities include your right to:
 - Safe and reliable water or sewer service.
 - A clear and concise bill.
 - Fair credit and deposit policies.
- You also have the right to:
 - Know how your water or sewer bill
 - ▶ is calculated.
 - Check your water or sewer bill for accuracy.
 - Question or disagree with the water or sewer company.
 - Receive continuous water or sewer service if you meet your responsibilities.

You have the responsibility to:

- Pay your bill on time.
- Provide the water or sewer company access to its meter.

IPUMSU - Arc2025 he water or sewer company at least 7 days advance notice before you move or wish to bave service discontinued

5.16 York: service application

The York Water Company				
	Application for s	Service		
Effective Date	Last 4 digits of your Social Socurit	v Numbor	Account Number	
Ellective Date	Last 4 digits of your Social Securit	y Number	Account Number	
I/We			request water service to	
the property at				
I / We agree to pay and to u	ise the water service according the the	Rates, Rules a	nd Regulations or Tariff of the Company,	
The York Water Company v	will approve this application when you p	ay, or make an	angements to pay, any unpaid charges	
for services within the past f	four years.	-		
Home		Cell		
Work	Email Address			
WOIK	Linai Address		(Used for internal purposes only)	
Single Unit	Multi Unit			
		Signature X		
Class of Customer	Water is Used to Heat Your Home			
Posidential	This does not include the water heater	Print Name Y		
Commercial	No	T HIR Hume X		
Industrial				
Public		Mailing	Number and Street	
Public Fire	Pump Installation	Address		
Private Fire	Residential Fire Sprinkler	Service Address	City, State and Zip	
*Panerless Billing (Requires Fr	mail) lesued 3rd Party Card			
Yes	Yes	Former	Number and Street	
No	No	Address		
Ratepayer is: Please Check	One Below	If Prior York Water Customer	City, State and Zip	
	Are you paying for another			
RENTER	Yes No		If Yes. Number of Units	
Landlord's Name				
and Address				
LANDLORD	Tenants Name		Address	
*Continued Convice				
Number of Units				
OWNER Ratepaye	er and members of household are only occ	cupants AND are	not paying or receiving rent.	
Notes:				
	YORK WATER COM	IPANY OFFICE	USE ONLY	
Type Of Service				
Residential	Billing Method		Township or Boro	
Price List	Billing Cycle		Meter Number	
Gravity Benumn	Type of Service	Intiale		
		inciais.		

5.16 York: water quality (consumer confidence) report



We're pleased to present to you this year's ANNUAL DRINKING WATER QUALITY REPORT

This report is to inform you about the fine quality water and services The York Water Company delivers to you every day. Our constant goal is to provide you with a safe and dependable supply of drinking water. We want you to understand the efforts we make to continually improve the water treatment process and to protect our water resources. We are committed to ensuring the quality of your water.

['Este informe contiene información muy importante sobre su agua beber. Tradúzcalo ó hable con alguien que lo entienda bien.]

The sources of drinking water (both tap water and bottled water) include rivers, lakes, streams, ponds, reservoirs, springs, and wells. As water travels over the surface of the land or through the ground, it dissolves naturally-occurring minerals and, in some cases, radioactive material, and can pick up substances resulting from the presence of animals or from human activity.

Contaminants that may be present in source water include:

 Microbial contaminants, such as viruses and bacteria, which may come from sewage treatment plants, septic systems, agricultural livestock operations, and wildlife.



2023 TEST RESULTS

IPUMSU

ENTRY POINT DISINFECTANT RESIDUAL Contaniania Unito Minimum Disinfectant Residual Larred Detector Regret of Detector Data Compliance Version Source Version Criorannine gam 0.2 2.12 2.12 2.02 Yes Work addition vocation of the vocation

MicroBiolocyclack Contaminants MicroBiologyclaw Contaminant Contamin

Contaminant	Masimum Contaminant Level (MCL)	Maximum Centaminant Level Goal (MCLG)	Positive Samples	Compliance Achieved Yes/No	Source
E. coli	Routine and repeat samples are total collow-positive and either is E. coll-positive or system fails to take repeat samples totowing E. coll-positive routine sample or wystem fails to analyze total collow-positive repeat average for E. coll.	0	D	Yes	Human and animal total wants

2023 TEST RESULTS

MICROBIOLOGICAL CONTAMINANTS

Microbial (wisted to E. col)						
Centaminant	Treatment Technique	Maximum Contaminant Level Goal (MCLG)	Assessments/ Corrective Actions	Compliance Achieved Yes/No	Source	
E. col	Any system that has talled to complete all the required assessments or correct all identified anitary detacts is in violation of the treatment technique requirement	NA.	D - None Needed	Yes	Harren and animal facal socia	

Detected Parameter	Units	Maximum Contaminant Level (MCL)	Maximum Contaminant Lavel Goal (MCLG)	Results	Compliance Achieved Yes/No	Source
Total Coliform Bacteria	% Positive Sample	Presence of coliform bacteria in leas then 5% of monthly samples	a	•	Yes	Naturally present in environment
Fecal Colform and E. coli	Number of Samples	A routine sample and repart sample are total coliform positive, and one is also facal coliform or E coli positive	0	0	Yas	Human and animal fecal wante

TURBIDITY - A MEASURE OF THE CLARITY OF THE WATER

Parameter	Level (MCL)	Average of All Readings for 2023	Highest Single Measurement	Compliance Achieved Yes/No	Source.
Furbidity NTU	TT - 95% of all monthly samples taken must be less than or equal to 0.3 NTU	100% of all monthly samples were less than 0.1 NTU	Weighted Avg CHE 0.070	Yes	Soil erosion and runoff

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5.16 The lead legacy

ALERT

Service Line Survey. We want to know whether you have a lead service line at your house so it can be replaced. Learn more and complete the survey here.



Lead helps to guard your health

YOU wouldn't live today in a house without an adequate plumbing system. For without mod-ern plumbing, sickness might endanger your life. Lead concealed in the walk and under the floors of many modern buildings helps to give the best

sanitation

Lead pipe centuries old

Lead, therefore, is contributing to the health, comfort, and convenience of people today as it did when Rome was a center of civilization. Lead water and drainage pipes more than 1800 years old have been found in exactly the condition they were in when laid.

In one cities today the law specifies that lead pipe alone may be used to bring water from street mains into the building.

mains into the building. In drainage systems are lead traps made of lead pipe bent into the shape of the letter S, so that a little water will stay in the bend and prevent gases which collect in the pipe from getting out through the hos

the house. The malleability of lead also makes it easy to change the direction of any pipe through the use of lead bends.

Joining the pipes

Joining the pipes A plumber easily "wijes" is joint or repairs a pipe leak with lead and tin solder. Because this is can be applied without mething the lead pipe, which melts at 620 degrees. Lead is also poured into the flanges of pipe-joins to make them absolutify tight. Pipe threads to make them absolutify tight. Pipe threads a tight connection. Where wirerais no reversest of pipes may loosen a poured joint, lead wool is used! lead sheedded into threads is packed into the joint in a dense, compact mass.

The point in a subset of the point in a subset of the point in a subset of the point of the poin

portant ingredients in making the glossy white enamel covering the iron bodies of tub and basin and the glazed tile walls.

Lead in paint

Least in paint and proper sanitation, its best-known and most widespread use is as white-lead in paint. Such materials as wood would soon deteriorate unless protected why haint. And the paints that give the most thorough protection against the weather are based on white-lead.

are based on white-lead. The loss of invested capital through failure to protect the surface of property adequately has led property owners to paint frequently and well. As days and months go by, more and more of them surface and you save all." And they are using white-lead paint to prolong the lives of their houses.

Look for the Dutch Boy

NATIONAL LEAD COMPANY makes white-lead and sells it mixed with pure linseed oil, under the name and trade-mark of Dutck Boy white-lead. The figure of the Dutch Boy is reproduced on every keg and is a guarantee of exceptional purity. Dutch Boy products also include red-lead, linseed oil, flatting oil,

red-lead, linseed oil, flatting oil, babbin metals and solder.

More about lead

If you use lead, or think you might use it in any form, write to us for specific information.

NATIONAL LEAD COMPANY

THE YORK WATER COMPANY

Si desea leer este aviso en español, haga clic aquí.

Lead and Your Drinking Water





130 East Market Street York, Pennsylvania 17401 717-845-3601 www.vorkwater.com

THE YORK WATER COMPANY Was your house built prior to about 1940?



We Will Replace It at Little or No Cost to You

If your house was built prior to about 1940 you may have a customer-owned lead service line. If it is lead, we also want to test your water to make sure it's below the action level. See inside for more details.



130 East Market Street York, Pennsylvania 17401 717-845-3601 www.yorkwater.com

IPUMSU - ARC2025-1

5.16 Consumer protection

- Consumer protection role
 - Focuses on assisting individual customers in disputes with utilities (complaints) - often utilize ADR methods
 - Consumer advocates represent the consumer class(es) in cases
- Pennsylvania PUC Division of Customer Assistance and Complaint
 - Responsible for answering questions and handling complaints about electric, electric restructuring, utility competition, natural gas, telephone, steam heat, water and wastewater companies. Investigators arbitrate billing, credit and miscellaneous problems and issue binding decisions for resolving informal complaints... This division also helps to ensure that consumers subject to termination have the opportunity for Commission review. Consumers can also call if they have questions about the restructuring of the electric industry and utility competition."



We were recently informed that a York Water Company customer received the above unsolicited posting on their door regarding a scheduled water testing appointment. This is NOT a posting that was placed by The York Water Company.

We wanted to remind all of our customers to please be aware of scams during this crisis. NEVER allow a utility employee to enter your home without identification. The York Water Company does not enter a customer's home without an appointment, and, at this time, we are not entering residential properties unless there is an emergency.

Please continue to be safe and aware during this crisis. If you are unsure about the identity of a York Water Company employee or have any concerns, please call 717-845-3601 for assistance.

5.16 Consumer protection against disconnection

- Moratoriums on disconnection (COVID)
- Payment assistance and plans
- Arrearage forgiveness

Utility Shutoff Moratoriums

Eleven states and Washington, D.C., have active moratoriums that prevent utilities from disconnecting customers during the pandemic. In other states, the moratoriums have expired. Some states have local shutoff bans or voluntary moratoriums by utilities.



PENNSYLVANIA PUBLIC UTILITY COMMISSION Harrisburg, PA 17105-3265

te: Public Utility Service Termination Moratorium Proclamation of Disaster Emergency – COVID-19

> EMERGENCY ORDER DOCKET No: M-2020-3019244

On March 6, 2020, pursuant to subsection 7301(c) of the Emergency Management Services Code, 35 Pa. C.S. §§ 7101, et seq., Governor Tom Wolf issued a Proclamation of Disaster Emergency proclaiming the existence of a disaster emergency throughout the Commonwealth for a period of up to ninety (90) days, unless renewed by the Governor. Shortly thereafter, on March 11, 2020, the World Health Organization declared COVID-19 – the coronavirus – a pandemic.

The Proclamation of Disaster Emergency authorizes and directs the suspension of "the provisions of any regulatory statute prescribing the procedures for conduct of Commonwealth business, or the orders, rules or regulations of any Commonwealth agency, if strict compliance with the provisions ... would in any way prevent, hinder, or delay necessary action in coping with this emergency."

In addition, Section 1501 of the Public Utility Code, 66 Pa. C.S. § 1501, provides that every public utility has a duty to furnish and maintain adequate, efficient, safe, and reasonable service as is necessary for the accommodation, convenience, and safety of its patrons, employees, and the public. Section 1501 explicitly requires such service to be "reasonably continuous and without unreasonable interruptions." 66 Pa. C.S. § 1501.

THE YORK WATER COMPANY RESPONSE TO COVID-19 Green Phase Update

PUMSU

Dear York Water Company Customer:

For the pag 204 years, York Water has been there to take care of our community, From the Civil War to the Spanish Fill pandemic, through two World Wars and the events of Spr11/1, York Water Commany has persevered, and we continue this tradition of dedication to our community during this health crisis. We wanted to inform you of measures we are taking to assist our customers and employees during the Civil D-19 trisis.

We are prepared

York Water has activated our business continuity plan to strengthen our ability to provide safe, reliable, high-quality service to our customers, continue to deliver water and wastewater services that meet all federal and state drinking water and wastewater standards, and protect our employees and customers during this public health rriss.

Your water will not be shut off

The have supported billing related service shutoffs in order to ensure the proper hygiene and health of our customers. You, as a fork Water customer, are still responsible for any outstanding bilance that you currently have, as well as any ency drages. We encommend that you you smuch as you an when you are able, the test assured that we will not apply late charges or turn off your water service during this public health triclis. You water service may potentially be interrupted for able period of time for mengency work if that work become served.

We have turned water service back on for customers who were previously shutoff for non-payment. This includes customers whose water service was turned off for non-payment of sever service, even if The York Water Company is not the sever service provider. If you are still currently without water service, please contact us immediately at 717-845-3601 to schedule a turn-on.

Social Distancing and Safe Practices

And Tuesday, May 26, 2020, our front office in Downtown York is open to the public once again. Customers NUST etem the building through the Bast Narket Street entrance. Customers wishing to pay their bill or speak to a Customer Service Representative in position can now doo, but safe social discatoring and face covering will be enforced. Preliagilaus shelds have also been installed at each of the workstations. We have modified our customer traffic pattern to ensure appropriet exceld listancii. This health and alstefy of our customers and our employee's paramount.

As always, our Customer Service team is available via phone at 717-845-3601 or email at

customer_service@vorkwater.com to answer any questions. Our website, www.vorkwater.com, is available to pay your bill, apply for water service, and request to end water service. We encourage our customers to continue to utilize these resources.

Green Phase Update

As of Monday, June 15, 2020, we will start entering customer's homes again to complete routine meter repairs and exchanges. We will be calling customers to schedule appointments with those that are comfortable having us enter their homes.

We will not enter a customer's home until they have filled out a checklist that will be provided by the York Water Company employee the day of your appointment. When a York Water Company employee arrives at your home, they will provide you with this checklist and ask that you fill it out and an sovier correctly prior to the mentering your home.

Your drinking water is safe

The York Water Company's water treatment processes are effective in removing harmful pathogens, including those of the coronivirs anny. Our water meets all federal and table dinking water and avater and salts do think. For additional information about the coronavirs and dinking water and watewater, please visit. *Hotsc/Jowen geav(coronavirs) coronavirs)* and dinking-water-and-watewater/annia-content

5.17 Addressing affordability at the utility scale



5.17 Methods to mitigate rising costs, rates, and bills

- Structural solutions to gain efficiency from scale (as realistic)
- Supply-side cost control and efficiency (asset and input management)
- Strategic planning and optimized operations
- Competitive bidding for procurement of goods and services
- Demand-side efficiency programs
- Tax support for infrastructure (loans and grants)
- Refinancing and extended-term debt
- Limit inequitable subsidies through rates (overall and inter-customer)
- Alternative revenue streams (publicly owned)
- Authentic ratepayer engagement, information, and assistance
- Alternative methods of cost allocation and rate design

5.17 Addressing affordability at the utility scale

- Affordability of essential utility services is a growing concern
 - Cost control, classification, and allocation play a role
 - Median income metrics may be insufficient
- Common features of utility-based policies, programs, and prices
 - Presumes that public tax support is unavailable or insufficient
 - Eligibility may be based on means-testing for other forms of assistance
 - Income-eligible but also customers with medical conditions and seniors
 - Must overcome political, legal, and financial barriers and subsidy issues

Policies

- Budget billing, bill timing, flexible terms, and payment options
- Rules for disconnection (shut-off) and reconnection
- Submetering to establish need, prepaid meters with credit, and user information

Programs

- Customer assistance programs (CAPs) temporary or permanent
- Programs to fix leaks and upgrade plumbing and fixtures to improve end-use efficiency
- May be coordinated with not-for-profit organizations and funded voluntarily

Prices

- Payment discounts, fee waivers, and arrearage forgiveness
- IPUMSU ARC2025-1 Tiered rates, including lifeline rates with a below-cost first usage block

5.17 York: low-income customer assistance



Home > Customer Service > Customer Assistance Programs

Do you need help paying your York Water bill?

These programs are available to assist you if you need financial help. Select a program from the list below or scroll down to learn more about each customer assistance program.

- Payment Agreements
- <u>Customer Assistance Program (CAP)</u>
- York Water Cares (YWC)
- The Pennsylvania Homeowner Assistance Fund (PAHAF)
- Local Assistance

PAYMENT AGREEMENTS

If you have a past-due bill, you may be eligible for a payment agreement. Please contact York Water's Customer Service team at 717-845-3601 to find out if you are eligible. We will ask you a few questions. If you are eligible for the program, we will explain the terms of your payment agreement.

CUSTOMER ASSISTANCE PROGRAM (CAP)

What is it?

Our Customer Assistance Program (CAP) is for low-income customers who have past-due bills. It is an alternative to traditional collection methods. The program does the following:

- Makes payments practical by offering a payment agreement
- Reduces excessive water usage
- May provide forgiveness of past due amounts up to \$120 after receipt of monthly payments

Who may apply?

- Customers who have past due bills that are more than \$100 over a period of five (5) consecutive months.
- Customers experiencing a leak that is causing excessive water usage.

If you qualify....

 York Water personnel may need to perform a water usage audit and an on-site visit(s) to verify the existence of a leak. If a leak is found, York Water may enlist a local plumber to make minor repairs at no cost to you.

Call or email The York Water Company Customer Service team at 717-845-3601 or customer.service@yorkwater.com for more information and to apply for the Customer Assistance Program. Emergency Current Outages Pay My Bill My Account Alerts Start / Stop Service Customer Service EPA Water Sense Partner News & Updates

5.18 Implementing rate changes

- Focus more attention on total bill burden as compared to rates
- Avoid excessive complexity and unnecessary confusion (gal. vs. ccf)
- Recognize trade-offs and impacts explicitly (sensitivity analysis)
- Evaluate demand elasticity and distributional effects
- Provide opportunities for stakeholder input
- Explore a full range of rate-design options
- Communicate policy goals to ratepayers clearly
- Prepare a qualified customer-service workforce
- Phase-in substantial changes to avoid rate shock (multi-year gradualism)
- Clarify price signals with information social and other media
- Approach empirically and experimentally by collecting and analyzing data
- Monitor and evaluate for intended and unintended consequences
- Modify based on response, outcomes, and evolving goals and conditions

Q. What rate implementation challenges are utilities facing today?



5.18 Complex water pricing (Los Angeles)

LADWP Water Rates

Schedule A Residential Bi-monthly Usage Blocks

Alternate Bi-monthly Tier Allotment View:

Winter Season: October – May Summer Season: June - September

Lot Size Groups		Winter Usage Blocks (in HCF*) - All Temperature Zones				
(sq. ft.)		Tier 1	Tier 2	Tier 3	Tier 4	
1	7,499	16	6	12	> 34	
7,500	10,999	16	8	16	> 40	
11,000	17,499	16	16	32	> 64	
17,500	43,559	16	20	40	> 76	
43,560	& above	16	20	40	> 76	

*one HCF equals 748 gallons

Lot Size Groups		Summer Usage Blocks (in HCF*) - Low Temperature Zone				
(sq.	ft.)	Tier 1	Tier 2	Tier 3	Tier 4	
1	7,499	16	12	24	> 52	
7,500	10,999	16	18	36	> 70	
11,000	17,499	16	34	68	> 118	
17,500	43,559	16	42	84	> 142	
43,560	& above	16	42	84	> 142	
Lot Size	Groups	Summer Usage Blocks (in HCF*) - Medium Temperature Zone				
(sq.	ft.)	Tier 1	Tier 2	Tier 3	Tier 4	
1	7,499	16	14	28	> 58	
7,500	10,999	16	20	40	> 76	
11,000	17,499	16	38	76	> 130	
17,500	43,559	16	48	96	> 160	
43,560	& above	16	48	96	> 160	
Lot Size Groups		Summer Usage Blocks (in HCF*) - High Temperature Zone				
(sq. ft.)		Tier 1	Tier 2	Tier 3	Tier 4	
1	7,499	16	18	36	> 70	
7,500	10,999	16	24	48	> 88	
11,000	17,499	16	50	100	> 166	
17,500	43,559	16	62	124	> 202	
43,560	& above	16	62	124	> 202	

Zip Code	Temp Zone
90001-90044	Medium
90045	Low
90046-90048	Medium
90049	Low
90056-90065	Medium
90066	Low
90067-90071	Medium
90073-90077	Low
90089	Medium
90094	Low
90210-90232	Medium
90245	Low
90247-90250	Medium
90254	Low
90260-90261	Medium
90266-90277	Low
90278	Medium
90291-90293	Low
90301-90305	Medium
90401-90405	Low
90501-90506	Medium
90510	Low
90710-90717	Medium
90731-90732	Low
90744	Medium
90810-90844	Medium
91040-91367	High
91393	High
91401	Medium
91402	High
91403	Medium
91405-91411	High
91423	Medium
91436	High
91502	Medium
91504-91505	Medium
91600-91607	Medium

Q. Should communities have discretion in ratemaking?

5.18 Totality of a rate case

- Regulatory policies and rate-case decisions
 - Impose, mitigate, and allocate risks and rewards each relates to incentives
 - No issue should be considered in isolation (single-issue ratemaking)
 - Be aware of interest-based "best practices"
- Regulators should consider the totality of regulatory treatment
 - Test year (historical or future)
 - Treatment of construction costs (pre-approval, CWIP)
 - Cost-adjustment mechanisms (opex and capex)
 - Revenue-assurance mechanisms (decoupling)
 - Recovery of operating expenses
 - Depreciation practices and methods
 - Demand (load) projections
 - Demand-suppression adjustments
 - Cost allocation and rate design methods
 - Authorized rates of return
 - Timing of cases and decisions



Q. How do various ratemaking policies affect return opportunities?

5.20 Ratemaking scenarios

- 1. A utility is required by law to replace all lead service lines in its area and would like to spread the cost across all water customer classes.
- 2. A utility wants to implement a customer-assistance program pilot program to establish system benefits in terms of lowering the cost of disconnection.
- 3. A utility calculates its usage for ratemaking purposes based on a ten-year moving average.
- 4. A utility witness testifies in a rate case that fixed and variable charges should be aligned with fixed and variable costs based on economic pricing principles.
- 5. A utility seeks to subdivide the residential class into single-family and multi-family customers based on differential peaking factors.
- 6. A utility seeks approval for an economic development rate to retain one high-volume customer. The utility has some excess capacity.



Water Use in the US, 1950 -2020